23-25 OCTOBER 2023 | LAS VEGAS, NV

# A S C E N D Event Recap

CORNERSTONE INDUSTRY PARTNER

LOCKHEED MARTIN

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## Thank You

# 2023 ASCEND set a new standard for the space community.

Thank you for joining the fourth annual apex ASCEND event! ASCEND continues to be the catalyst for the global space conversation. As the world's premier outcomes-focused, interdisciplinary space gathering, ASCEND brought together a record number of space industry professionals, students, and enthusiasts – **1,550 people** from **30 countries** over three days (**+30%** over 2022), along with **23 exhibitors** in the Engagement Zone (**+161%** square feet over 2022) – to accelerate building our sustainable off-world future through collaboration. This growth is largely due to attendees spreading the word with your professional networks that ASCEND is a must-attend event.

The ASCEND Guiding Coalition meticulously curated the three-day program in conjunction with the volunteer AIAA Collaborative and Technical Program Committees. Their visionary leadership ensured we addressed the most important opportunities and tackled the difficult challenges that come with increased activity in space today, including in-depth reviews of critical technical drivers. The audience experienced extensive content across the themes of expanding and evolving the space economy, managing increasing space traffic and debris, addressing security threats in space, ensuring space sustainability, building the needed infrastructure for living and working in space, and developing a STEM literate workforce.

In this report, we're showcasing the value of ASCEND on multiple dimensions – from the people who attended, to the connections they made with one another, to the powerful content shared from the stage, to the energizing exchanges on social media, and so much more.



## **2023 ASCEND** has raised our expectations around what our community can create when we gather.

#### **DELIVERING DEEP TECHNICAL CONTENT**

2023 ASCEND delivered its most robust technical program ever. It's one feature that sets an AIAA event apart from other industry events. Through **>200 technical presentations** (**+30%** over 2022), scores of researchers, innovators, and students made their mark on our community by advancing the body of knowledge with their unique input. The full conference proceedings are available now online at Aerospace Research Central (ARC): arc.aiaa.org.

#### **HEARING FROM DIVERSE VOICES**

ASCEND brought diverse global voices from the intersection of space sectors together – civil, commercial, academic, scientific, national security, and serious enthusiasts – to make the connections and enable the exchange of ideas that will strengthen the space ecosystem and address the challenges of the future.

We were treated to a long-distance live conversation with **two explorers currently residing offworld** – NASA astronauts Loral O'Hara and Jasmin Moghbeli – who are living and working onboard the International Space Station. It was a thrill to hear their views on what it means to create and inspire, and why systematic thinking about the future is essential for building humanity's sustainable off-world future.

**The Diverse Dozen** returned for the 4th year with its electric energy delivering lightning-fast presentations on space safety, security, and sustainability. All 12 members were able to attend in person this year due to the generous travel support from AIAA. Their impressive Op-Eds are available to read on ascend.events/outcomes/diverse-dozen.

With less than 24 hours to prepare and sides chosen by a live coin flip, four teams took the stage for the first-ever **Astrodebates**. The diverse teams postulated perspectives and arguments on the future of space and civilization.



Leaders from organizations in **adjacent industries** shared their progress on the promise of research, business, and manufacturing in space, including Cedars-Sinai, Husqvarna, ICON, Madison Square Garden Entertainment, Microsoft, Morgan Stanley, Procter & Gamble, Wake Forest Institute for Regenerative Medicine, and more.

**Researchers and startups** pitched their ideas and projects for judging in Boryung's Humans In Space Challenge – a new feature on the ASCEND stage this year. They are addressing human health in space and using the space environment to tackle healthcare problems on Earth. The South Korea-based Boryung recently named the 12 final awardees who will receive major financial investments for their projects.

#### **CELEBRATING AEROSPACE EXCELLENCE**

A highlight of the ASCEND experience is celebrating excellence in aerospace. This year, we were privileged to honor several individuals for their contributions to accelerating aerospace innovation:

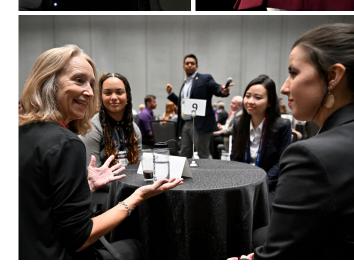
2023 AIAA von Kármán Lecture in Astronautics, given by Joseph Majdalani, Francis Chair of Excellence and Professor of Aerospace Engineering, Auburn University

2023 AIAA David W. Thompson Lecture in Space Commerce, given by George T. Whitesides, Partner, Convective Capital

2023 AIAA von Braun Award for Excellence in Space Program Management, presented to John M. Grunsfeld, Endless Frontier Associates, LLC

2023 William H. Pickering Lecture, given by Nadya Vinogradova Shiffer, Ocean physics program manager, NASA Headquarters, and Parag Vaze, project manager, SWOT Mission, NASA Jet Propulsion Laboratory





#### **BUILDING ON OUR MOMENTUM**

ASCEND invested in new features to enhance our attendees' experience, amplifying the positive response to the engaging content that ASCEND has become known for. Based on past attendee feedback, a new program app provided every individual the power to build their own daily schedule of can't miss sessions. Improved interactive technology augmented several sessions, allowing attendees to give real-time feedback to the speakers using QR codes to vote or answer questions. The AIAA Portrait Studio provided attendees with a complimentary professional headshot to enhance their career. With more than 600 portraits produced, we're sure to see this popular feature return next year.

Along with the support of ASCEND's Cornerstone Industry Partner, Lockheed Martin, many AIAA Corporate Members and others generously sponsored this event to ensure our community made the progress needed this year.

As we reflect on this year's event, you helped our community continue fueling the collective human drive to explore, create, and be a part of something bigger than ourselves. As we anticipate connecting again in 2024, we look forward to accelerating our momentum building our sustainable off-world future through collaboration.

Until next time,

DAN DUMBACHER AIAA CEO

JULIE VAN KLEECK ASCEND Executive Producer AIAA Space Domain Lead

**CRAIG DAY** ASCEND Program Executive

## REACHING NEW HEIGHTS IN 2024

Next year, we invite you to experience the co-located events for the AIAA AVIATION Forum and ASCEND in Las Vegas.

This unique gathering will bring a unique synergy for industry professionals to forge strategic partnerships, exchange cutting-edge technologies, and explore emerging market trends.

#### Two distinct technical agendas. One expanded Expo Hall experience.

By inviting experts from both space and aviation, these events will foster innovation, collaboration, and growth opportunities that will drive the entire industry forward.

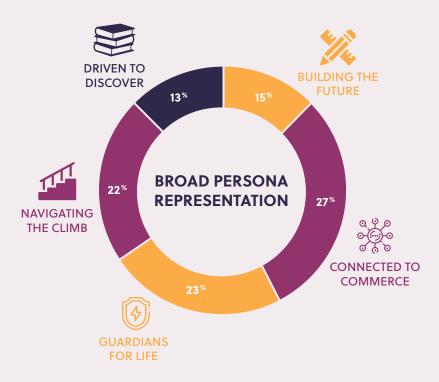
aiaa.org/aviation | ascend.events

AVIATION CON + A SCEN 29 JULY - 2 AUGUST 2024 30 JULY - 1 AUGUST 2024

## 2023 ASCEND: Uniting Our On- and Off-World Future

2023 ASCEND emphasized the power of global cooperation in solving societal challenges and safeguarding the future of space exploration. With nearly 1,600 passionate participants in attendance, ASCEND showcased the best and brightest in the space industry, fostering collaboration and inspiring business development to accelerate humanity's future in space.





**BUILDING THE FUTURE:** Interested in tools and technology and eager to gain hands-on experience to solve problems or enhance career.

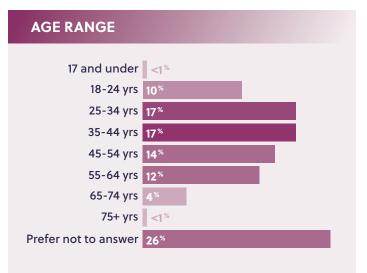
**CONNECTED TO COMMERCE:** Building strategic partnerships and connecting with fellow business people and policy leaders; selling a product or service with significant impact on the space economy.

**GUARDIANS FOR LIFE:** Years of experience building space programs that impact society, committed to investing in meaningful change.

**NAVIGATING THE CLIMB:** Long, ambitious career ahead, looking for a breadth of ideas, connections, and experiences that will launch to the next level.

**DRIVEN TO DISCOVER:** Lifelong learner and teacher; exploring the intersection of science and technology and developing the next big ideas in space.

## **Audience Demographics**



#### **GENDER IDENTITY**

Cisgender Man	44%
Cisgender Woman	19%
Transgender Man	0.13%
Transgender Woman	<0.1%
Non-binary	0.32 <sup>%</sup>
Intersex	<0.1%
Agender	<0.1%
Gender Non-confirming	<0.1%
Genderqueer	0.1%
Not Listed	2%
Prefer not to answer	34%

CAREER LENGTH 0-1 yrs 7\* 2-5 yrs 15\* 6-10 yrs 12\*

11-20 yrs 16%

21-40 yrs 23<sup>%</sup>

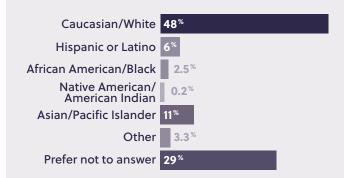
Undergraduate 3<sup>%</sup>

Graduate/Ph.D. 3%

No Response 9%

41+ yrs 12<sup>%</sup>





#### **DIVERSE DOZEN**

The Diverse Dozen is the exclusive ASCEND community of thought leaders and activists from across the globe whose intellectual and emotional commitment to building a sustainable off-world future knows no bounds. This year's cohort represented nine countries including Argentina, Canada, India, Kenya, Pakistan, Paraguay, United Arab Emirates, the United Kingdom, and the United States. Those selected authored an opinion essay and delivered a thought-leadership presentation of their vision for space during 2023 ASCEND.

#### WHAT TO EXPECT NEXT YEAR

A co-located event for 2024 ASCEND + 2024 AIAA AVIATION Forum brings a unique synergy for industry professionals to forge strategic partnerships, exchange cutting-edge technologies, and explore emerging market trends. Across three dynamic days, attendees will experience two distinct agendas and connect with exhibitors in one Expo Hall. These two events foster innovation, collaboration, and growth opportunities that drive the entire industry forward.

## **Engagement Zone Highlights**

The Engagement Zone is a vibrant nexus of innovation and connection where exhibitors and their customers unite. This central location is filled with exhibits showcasing the latest space technologies, interactive displays, and a comfortable space for attendees to gather, fostering seamless networking and business opportunities.



#### NEW IN 2023 AIAA Portrait Studio

33% of participants used this career development resource



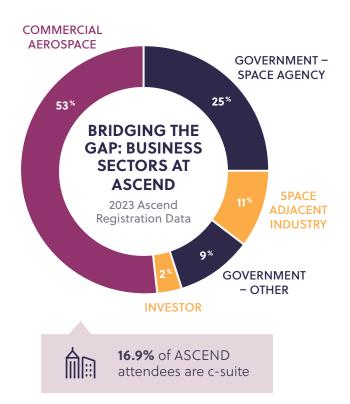
#### WHAT TO EXPECT NEXT YEAR

The HUB is where great minds gather, and it's coming to 2024 ASCEND. Built into the heart of the Expo Hall, the HUB is a place for interactive demonstrations and product showcases, driving additional traffic to the Expo Hall and exhibitor booths.

Prepare for a bigger and busier Expo Hall in 2024 when ASCEND co-locates with AIAA AVIATION Forum. The Expo Hall will serve as a bridge across the aerospace industry, showcasing the latest technology, products, and services from aviation, space, and adjacent companies—bringing all customers to one location.

## **Business Development Opportunities**

ASCEND brings together a focused B2B and B2G audience like no other space event in the market. Built upon the unparalled strength of the AIAA technical community, ASCEND brings in new players and decision makers from a diverse range of industries who are all focused on building the off-world future faster. This includes the key leaders and decision makers at NASA, Space Force, Space Development Agency, Department of Energy, Department of Education and Department of Commerce. It also includes both the C-suite and practitioners in adjacent space industries, including investment, technology, medical, construction, entertainment, R&D, and manufacturing. This blend of audiences makes ASCEND the centerpiece event for commercial space companies looking to reach new audiences and provides networking, learning, and collaboration opportunities that are truly unique. The common thread among these diverse companies and attendees is their passion for actively working on solutions that advance the space ecosystem.





#### **GOVERNMENT ORGANIZATIONS**

Agency for Defense Development Air Force Research Laboratory Defense Innovation Unit Federal Aviation Administration Federal Communications Commission Lawrence Livermore National Laboratory Los Alamos National Laboratory National Reconnaissance Office Sandia National Laboratories Space Development Agency State of Nevada U.S. Air Force U.S. Naval Research Laboratory **U.S. Nuclear Regulatory Commission U.S. Space Force** Space Systems Command / LinQuest Corporation



#### **SPACE AGENCIES**

Canadian Space Agency DLR—German Aerospace Center European Space Agency Indian Space Research Organisation Japan Aerospace Exploration Agency Kenya Space Agency Mohammed Bin Rashid Space Centre NASA Paraguayan Space Agency





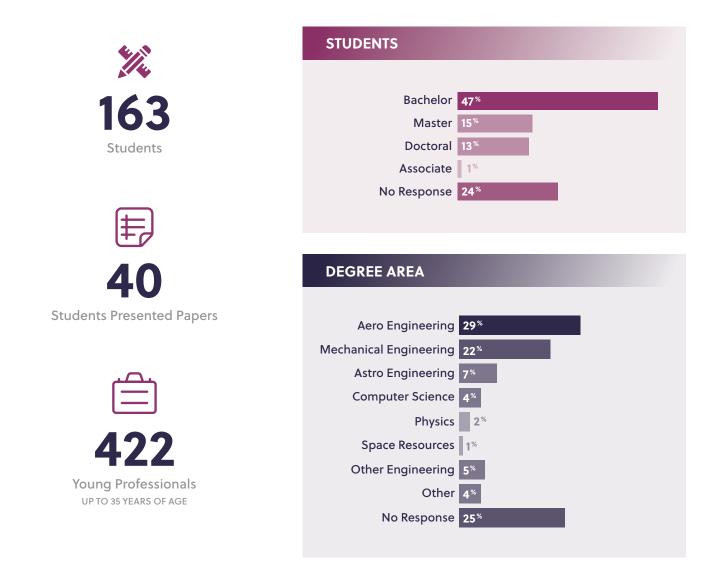


#### WHAT TO EXPECT NEXT YEAR

More business opportunities! The co-location of ASCEND and AIAA AVIATION Forum presents an unprecedented opportunity for enhanced business development, fostering collaboration with an expanded network of government agencies and adjacent markets. With nearly 4,000 attendees anticipated, the co-located events will serve as a dynamic platform for forging valuable connections, sharing insights, and exploring new avenues for growth.

## **Recruitment Opportunities**

ASCEND is at the forefront of space exploration, where the brightest young minds and aspiring professionals converge — a veritable wellspring of innovation, ambition, and limitless potential. These individuals aren't just seekers of opportunity; they are the visionary catalysts poised to shape the future and fuel unprecedented growth within your organization. Make your mark on the next generation of leaders.



#### WHAT TO EXPECT NEXT YEAR

Meet the Employers is coming to ASCEND. This popular AIAA event is an opportunity to meet top talent in a dynamic environment. Students and young professionals will participate in roundtable discussions with AIAA Corporate Members to learn more about employment opportunities and the company's mission, goals, and culture.

## Cross-Industry Collaboration & Outcomes

ASCEND recognizes the importance of driving meaningful discussions and sharing groundbreaking ideas to accelerate the industry's trajectory. By providing a platform to inform and inspire, ASCEND cultivates an environment that fuels progress, fosters collaboration, and shapes the future of space.

#### SPACE MARKETING COMMUNICATIONS LEADERSHIP EXCHANGE\*

Launched at ASCEND, the Space Marketing Communications Leadership Exchange is a collaborative platform for space industry executives focused on advancing the field, establishing partnerships, and tackling challenges together. The aerospace industry is evolving at a rapid pace, driven by the increasing intersection of emerging companies, commercial players, and key government entities. These discussions are a unique opportunity for creative, marketing, and communications leaders to address key issues that will impact the next decade and beyond in the space industry. AIAA brings together leaders in marketing and communications to explore key topics that impact our success - How can we drive and sustain innovation in marketing? How can we amplify key themes/messages that accelerate our off-world future? How do we incorporate best practices in digital marketing and AI to advance the community? How do we leverage communications to address public perception barriers that complicate our industry?

#### CISLUNAR ECOSYSTEM TASK FORCE STRATEGY MEETING

The AIAA Cislunar Ecosystem Task Force (CETF) in the Space Domain is focused on the coordination of government, aerospace industry, adjacent industry, and supporting institutions in a whole-ofeconomy effort to promote development of a cislunar ecosystem comprising the necessary infrastructure and institutions for permanent, sustainable human presence off-world between LEO and the lunar surface. Launched as a direct result of conversations at 2021 ASCEND, CETF will convene major stakeholders from space industry, adjacent industry, government, academia, and non-government civil organizations to emphasize the need for sustained and consistent cislunar ecosystem development. At the Cislunar Ecosystem Task Force Strategy Meeting held at 2023 ASCEND on 22 October, AIAA Domain and task force leaders reviewed CETF progress and deliberated on future direction. Significant CETF accomplishments include organization along the lines of 12 infrastructure or service layers described in the 2019 National Space Policy and participation in NASA's Moon to Mars strategy review. During the meeting, the CETF charted a course for its second year, which will focus on economic foundations and business cases for cislunar ecosystem development, along with continued exploration of the technical challenges of cislunar operations.

#### THE SECRET TO INNOVATIVE SUCCESS

On Sunday, 22 October, AIAA Guiding Coalition members and Corporate Member representatives gathered to engage in an interactive workshop on creating a customer-focused enterprise. They learned fundamental value-creation practices that significantly improve innovative outcomes, starting with identifying the actual customer need. Led by Curt Carlson, Professor of Practice, Northeastern University, and former President and CEO, SRI International, teams focused on using the NABC value proposition framework to iterate on value creation for specific space topics. Participants came away with an understanding of how to apply these ideas to their teams and organizations to shape high-value innovation. AIAA will continue to work with Northeastern University to hold these workshops for Corporate Members and attendees; the next workshop will take place with the Idea Challenge at the 2024 AIAA SciTech Forum.

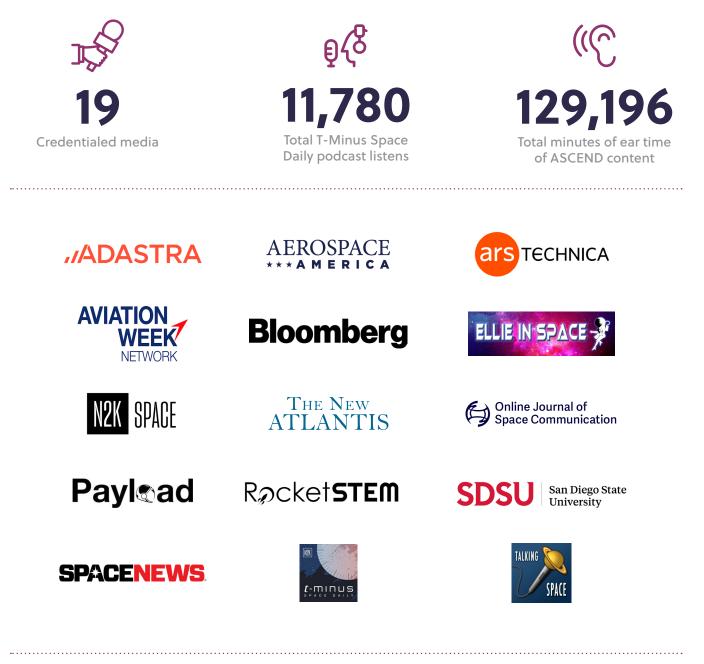
#### WHAT TO EXPECT NEXT YEAR

ASCEND provides diverse thought leadership options, including sponsorships. Elevating thought leadership on stage synergizes effectively with sponsorship, enhancing the influence and expanding the reach of impactful ideas within the space community. Engage directly with attendees and showcase your latest innovations, best practices, or other thought leadership content in one of our limited 20-minute HUB presentation slots.

\*If your marketing team is interested in participating in the 2024 Space Marketing Communication Leadership Exchange, please contact Brian Talbot, Vice President, Revenue Development, Marketing and Communications, AIAA, at briant@aiaa.org.

## **Registered Media**

New for 2023, ASCEND partnered with the N2K T-Minus Space Daily podcast team to produce 13 daily podcasts featuring ASCEND stories and interviews with speakers, sponsors, and exhibitors.



FAA anticipates extension of commercial spaceflight
regulatory learning period – by Jeff Foust, SpaceNews, Oct.
28, 2023

Inside NASA's long handoff of orbital research to private sector – by Cat Hofacker, Aerospace America, Oct. 25, 2023

<u>ITU to consider lunar communications regulations</u> – by Jeff Foust, *SpaceNews*, Oct. 24, 2023 Axiom Space Hab One Pressure Vessel Nears Completion | by Garrett Reim, Aviation Week Network, Oct. 24, 2023

<u>The Space Review: Big rockets for big science?</u> – by Jeff Foust, *The Space Review*, Nov. 6, 2023



## **Digital Engagement**

ASCEND activated a detailed social media content strategy with diverse content types around the event's major themes. From spokesperson interviews leading up to the event, to sharing a sneak peek into the ASCEND experience, to engaging viewers directly with interactive giveaways, we sparked fresh interest attracting new followers and we kept our community captivated.



2022 WAS 74,000



869 #ascendspace tags during 2023 ASCEND In +30% LinkedIn Audience Growth in 2023

#### Most Retweeted Content during 2023 ASCEND



livestream beginning Monday, 23 October, 0745 hrs PT. Several sessions will be featured. **#ascendspace** #sponsored... https://t.co/7dWVRU3Xhl

49.8K VIEWS / 39 SHARES



from @NASASpaceSci, @WFIRMnews, @BioServeST and @CedarsSinai today at #ascendspace . Join us at 4pm PT and discover how #biomedical research

2.6K VIEWS / 40 SHARES

Dr. Nicky Fox 🗇 @nasasciencea: Twitter | Oct 23 · 4:12 PM

Day 1 at **#ascendspace** and we're off to an exciting start. During today's panel with Nina Armago, Janet Kavandi, Rob Meyerson, and myself, we

10.1K VIEWS / 30 SHARES



From keynote from @NASA @Astro\_Pam at @aiaa #ascendspace : it's a golden age and golden opportunity..need to take next giant leap in space

52.1K VIEWS / 32 SHARES

**265,063** Video Views in 2023 2022 WAS 26,380

ASCEND videos struck a positive chord with our audience. We shattered the number of video views from the past, especially by collaborating on multiple styles of compelling video content with our partners, speakers, sponsors, and exhibitors.



#### Speaker, Sponsor, Exhibitor Notable Engagement on Social Media

Speakers, sponsors, and exhibitors posted real-time moments during 2023 ASCEND to engage with their followers and tagged ASCEND accounts to enhance our collective impact on our audiences.





 montbalah Deep discussions on space enviro and more than a little fun - were the name of th down have at QAscendspace with the #D12 I can't explain what it Separately, they are bright lights in this in in the same orbit, they are increased Thank you for what you brought to t

9 trator at NASA - National Aero. Deputy Admi 3w • 🕲 I was thrilled to participate in the 2023 ASCEND Conference in Las /egas, hosted by the American Institute of Aeronautics and Astronautics

Pamela Melroy · 2nd

(AIAA). This event united a diverse group of space professionals. enthusiasts, educators, and students, all united by our shared passion for space exploration. During the conference, I had the privilege of delivering a keynote

+ Follow +++

address where I highlighted the importance of having clear regulatory roles and responsibilities that will enable our commercial partners to meet NASA's mission needs for programs like CLPS and CLDs. Space exploration is more than scientific discovery; it is also a key component of American competitiveness and global leadership.

Thank you to everyone at the ASCEND Conference for your dedication to space exploration and all of you for your support and interest in our mission!



۲ 🖒 Like 💭 Comment 🟳 Repost Send

Brett B. + 2nd Senior Staff at Lockheed Marti 3w . 0 Eight months ago we started talking about what a Systems Thinking

presentation at ASCEND might look like and how we could showcase all of the amazing work we've done in this area at Lockheed Martin Space.

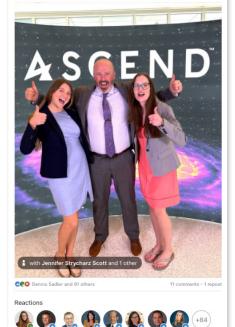
+ Follow ...

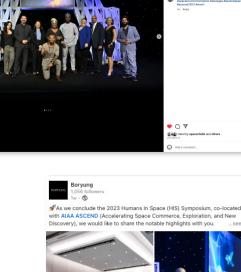
Today all of our hopes, dreams, and goals for that presentation were sufficiently CRUSHED

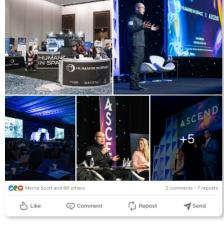
We are leaving Vegas with immense gratitude for AIAA and ASCEND for the opportunity to highlight Systems Thinking and how we can use it to get out of the Firefighting Trap.

Thanks again to everyone who helped us realize a dream today. This is one we won't soon forget. To my Space colleagues Jenn Scott & Sam G... ST Friends 4 Life?

#ascendspace #systemsthinking #CRUSHed #celebrationtime







## **Attendees**

1517 Fund Ad Astra (National Space Society) ADD Advanced Space, LLC Advanced TeleSensors Inc. Advanced Test Equipment Corp. **AE Industrial Partners** Aegis Aerospace LLC Aerojet Rocketdyne Aerospace and Satellite Consultancy Aerospace Fabrication & Materials, LLC Aerospace Industries Association Aerospace Village Aetos Systems, Inc. Agency for Defense Development Air Force Institute of Technology Air Force Research Laboratory Air Force Research Laboratory -**Rocket Lab Airborne Systems Airbus Space Systems** Airbus U.S. Space & Defense, Inc. **Aitech Systems** Albert P. Lee, L.P. All Points LLC Alpha Astrum Altek, Inc. Alyson Claire Law Amazon Web Services Amazon Kuiper Amazon.com Services LLC Americans for Safe Aerospace Amphenol Analytical Mechanics Associates, Inc. Ansys ANYg Labs Argo Space Corp. Arizona State University, Tempe ArtCenter College of Design Artwork by Rouch Arxada

Ascendant Spaceflight Services, LLC Association of Space Explorers Association of Spaceflight Professionals Astranis Astra-Terra Ltd Astrobotic AstroForge Inc. Astrolab Astroscale U.S. Inc. **Atomos Space** Auburn University Aurelia Foundry Aurelia Institute Auriga Space Aurora Flight Sciences, A Boeing Company Avalanche Energy Avalon Space Inc. AvatarMEDIC Aversan Inc. Aviation Week & Space Technology AVS | US Axient Axiom Space Inc. **Baker Donelson Ball Aerospace Barber-Nichols LLC Barrington Plaza** Barrio Capa **Barrios Technology** Bastion Technologies, Inc. **Baylor College of Medicine** Bechtel Belcan **Benchmark Space Systems** Ben-Gurion University of the Negev **Berkeley Frontier Fund** Bilardo Associates, LLC **Bilkent University BioBankHealing BioServe Space Technologies** 

**Bismerk Solicitor** Bloomberg Blue Origin LLC Boeing Defense, Space & Security **Boeing Exploration Systems Boeing Technology Services** Booz Allen Hamilton, Inc. Boryung Brain.Space BryceTech, LLC **Burloak Technologies** Busek Co., Inc. BWX Technologies, Inc. Cairn Engineering, LLC Canadian Space Agency Canon U.S.A. Inc. Cantor Fitzgerald Carbon Mapper Carleton University CASIS Cateni, Inc. **CBS** News Cedars-Sinai Medical Center CesiumAstro **CFD Research Corporation** Charles Stark Draper Laboratory, Inc. **Charter Space** Chascii Inc Cherokee Federal Cimarron **CisLunar Industries** City of Las Vegas **Collins Aerospace** Colorado School of Mines Columbia University **Commercial Spaceflight Federation** Concordia University Continuum Space Systems, Inc. Cooke Concepts and Solutions **Copernicus Space Corporation** Cornell University

**CRASH** Lab **Crescent Space CS** Consulting Czech Aerospace Research Centre Danish Aerospace Company **Dassault Aviation** Databricks David Becker Photography DCUBED **Deep Space Biology** Defense Innovation Unit (DIU) **Dejong Film Delalune Space** Deloitte & Touche LLP Digital Garage, Inc. **DLC Media DLC Space** DLR-German Aerospace Center **Draper Laboratory** dSPACE, Inc. **Duke University Dunmore Aerospace** Eaton - Mission Systems Division Ecoatoms EDF Elara Nova Ellie in Space Elsevier **Elvinger Hoss Prussen Embassy of India Embry-Riddle Aeronautical University Endless Frontier Associates LLC** Enpulsion Epsilon3 **Eternal Light Photonics** Euglena Co., Ltd. **European Space Agency Eutelsat Group Experimental Sounding Rocket** Association Exploration – Cosmos to Classroom Exploration Architecture Corp (XArc) **Exploration Laboratories** Exquadrum, Inc. **Extremo Technologies** 

Federal Aviation Administration Federal Communications Commission Federated IT **Flight Safety Foundation** Flight Works, Inc. Flinders University & Talking Space Podcast Florida Institute of Technology **Formidable Space** Foundation for the Future **Fouse Consulting Services Frequentis USA** Garvey Spacecraft Corporation **GE Research** General Atomics Aeronautical Systems, Inc. **General Atomics Electromagnetic** Systems **General Dynamics Information** Technology (GDIT) George Washington University Georgia Institute of Technology Georgia Tech Research Institute GHGSat Giner, Inc. GITAI USA Inc. Gravitics **GRC Training Office** Greenberg Traurig, LLP **Griffin Communications Group** Gryphon Effect, LLC GSI Technology Inc. GuardianSat LLC GXO, Inc. Haeven Harvard Business School Harvard University **Higher Orbits** Honeybee Robotics HPE HStar Space Transport **HUB** International Humanity in Deep Space Husqvarna Group iBOSS GmbH IBX

**ICON IKYR** Space Impossible Research Impulse Space, Inc. Indian Institute of Technology, New Delhi Indian Space Research Organisation (ISRO) Infinite Outcomes Inc. Inha University Hospital Integrated Launch Solutions Intel Corporation InterFlight Global Corporation Interglobal Media LLC International Association of Astronomical Artists International Institute for Astronautical Sciences (IIAS) International Space Station National Laboratory Interstellar Performance Labs **Intuitive Machines** IonQ Quantum ispace technologies U.S. **ITI Space Enterprise Council ITT Visual Information Solutions** ITU Jacobs Japan Aerospace Exploration Agency (JAXA) Japan Manned Space Systems Corporation (JAMSS) IKIC Johns Hopkins University Applied Physics Laboratory JR Machine Karolinska Institutet Katalyst Space Technologies LLC Kayhan Space Kenya Space Agency Klinikum der Universität München Konkuk University **KPMG** KyungHee University L'space academy L'SPACE NPWEE L3Harris Technologies

LambdaVision LaPour Lawrence Livermore National Laboratory Lean Sigma Plus LEAP Leap Space LeoLabs Linguest Corporation Lockheed Martin Aeronautics Lockheed Martin Corporation Lockheed Martin Space Systems Long Beach City College Los Alamos National Laboratory Loxodon-1 LS Technologies Lumen Bioscience MacDonald, Dettwiler, and Associates Ltd. Magellan Aerospace Magneto Space Making Space **Manakin Robotics** Marotta Controls MarsB.space Marsh USA Inc. Marubeni Ventures Massachusetts General Hospital Massachusetts Institute of Technology (MIT) Massachusetts Institute of Technology (MIT) Lincoln Laboratory Massachusetts Institute of Technology (MIT) Media Lab Maxar Technologies McElreath Engineering **MDA** Space MEDES Meeks, Butera & Israel PLLC Megnosis Co., Ltd. MEI an Axient Subsidary Memorial Sloan Kettering **Cancer Center** Messer LLC MGH and Harvard Michigan Technological University

Michigan Technological University (MTU) Planetary Surface Technology **Development Lab Microsoft Corporation** Miss England Ltd. **Mission Control Space Services Mission Eve Mission Support Test Services** Missouri University of Science and Technology **MITRE/Office of Space Commerce** Mitsubishi Corporation (Americas) MJF Consulting LLC Modern Technology Solutions, Inc. Mohammed Bin Rashid Space Centre Momentus Space LLC Monolith LLC Montana State University Moog, Inc., Space, Advanced Programs Morgan Stanley Moriba Jah Universal Morpheus Space Mosaic ATM, Inc. Moss Adams LLP Motiv Space Systems MSG Ventures, Sphere Studios MSNW LLC MTN, Inc. Munster Technological University Muon Space Mutagentech Mynaric AG N2K Networks NanoRacks, LLC NASA Ames Research Center NASA Armstrong Flight **Research Center** NASA Commercial Crew and Cargo NASA Flight Opportunities NASA Glenn Research Center NASA Goddard Space Flight Center **NASA** Headquarters NASA Jet Propulsion Laboratory NASA Johnson Space Center NASA Kennedy Space Center

NASA Langley Research Center NASA Marshall Space Flight Center NASA Office of Technology, Policy, and Strategy (OTPS) NASA Rocket Propulsion Test Group NASA SBIR/STTR Program NASA Science Mission Directorate NASA Space Technology Mission Directorate (STMD) NASA White Sands Test Facility National Cybersecurity Center National Reconnaissance Office Near Space Corporation Neursantys, Inc. Nevada National Security Sites New Enterprise Associates New Jersey Institute of Technology Newmark NewSpace Global Noblis-ESI, LLC Norfolk State University North Star Strategies LLC Northeastern University Northrop Grumman Aeronautics Systems Northrop Grumman Aerospace Systems Northrop Grumman Defense Systems Northrop Grumman Mission Systems Northrop Grumman Space Systems Northumbria University NovaWurks, Inc NYSA LLC Oceaneering Intl. Oceaneering Space Systems Odyssey SpaceWorks Off-World, Inc. **Ohio Aerospace Institute Okebuno Advisory Services Oklahoma State University** Olin College of Engineering Olin Satellite + Spectrum Technology & Policy (OSSTP) Omitron, Inc. Omnetix **Omni Africa Space Exploration** 

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